

**TABLE 2: GOALS, STRATEGIES AND ACTIONS**

**NAME OF UNIT: School of Allied Health Sciences**

**GOAL #1: Promote, support and reward measures of research and scholarly productivity.**

**Strategy #1: Promote and develop collaborative research teams.**

Action #1:	Metric	Champion
Establish baseline measurements of scholarship.	- Number of publications. - Number of grant applications submitted (external/internal). - Number of grants awarded (external/internal).	Associate Dean Department Chairs
Action #2:	Metric	Champion
Identify and develop focal areas where collaborative research can occur.	- Three collaborative research teams will be established. - At least two collaborative research projects will be proposed and submitted for funding.	Dean Associate Dean Department Chairs
Action #3:	Metric	Champion
Develop a long-term plan for faculty growth to support collaborative research efforts.	- A matrix demonstrating current collaborative research efforts will be developed and shared with faculty within AHS and UNLV.	Dean Associate Dean Department Chairs

**Strategy #2: Support and develop necessary research infrastructure.**

Action #1:	Metric	Champion
Increase the space available for research (e.g., MPE, Science and Engineering Technology building, shared space).	Baseline and goals for square footage used for research will be established.	Associate Dean
Action #2:	Metric	Champion
Enhance effectiveness of professional / administrative assistant staff to support research efforts. Assess responsibilities, identify strengths, and identify gaps in support.	Number of manuscripts published, grants awarded and fee for service opportunities developed will be increased 20%.	Associate Dean Department Chairs Program Directors
Action #3:	Metric	Champion
Develop service contracts with the intent to provide a source of income for laboratories.	At least 2 service contracts resulting in laboratory support and funding will be developed.	Dean Associate Dean Department Chairs Laboratory Directors
Action #4:	Metric	Champion
Identify and develop areas where external entities can contribute to and/or invest in.	Fund raising plan will be developed and increased external funding will be obtained.	Dean Associate Dean Department Chairs Development Officer

**GOAL #2: Provide quality educational opportunities for students interested in becoming allied health care professionals.**

**Strategy #1: Enhance graduate programs.**

<b>Action #1:</b>	<b>Metric</b>	<b>Champion</b>
Establish baseline data from which to Assess and refine graduate programs in a way to recruit high quality graduate students.	Baseline data will be gathered into an annual report format including: Academic measures (e.g., gpa, GRE) of applicants.  Number of GPSA applications and awards.  Number of graduate students funded via external awards.	Associate Dean Department Chairs
<b>Action #2:</b>	<b>Metric</b>	<b>Champion</b>
Explore collaborative master and doctoral level degree programs and develop these programs where appropriate (e.g., Nuclear Engineering & Health Physics, MS Kinesiology – Nutrition).	One collaborative degree program will be established, if appropriate.	Dean Associate Dean Department Chair Program Directors
<b>Action #3:</b>	<b>Metric</b>	<b>Champion</b>
Support and encourage faculty who can contribute to collaborative graduate degree programs.	Identify courses that could be taught between units.	Associate Dean Department Chairs
<b>Action #4:</b>	<b>Metric</b>	<b>Champion</b>
Assess and develop infrastructure directed towards supporting graduate programs.	Baseline measures of resources (e.g., space, funding, faculty lines, professional lines, administrative assistant) will be compiled.  Pro staff role will be evaluated and redirected to better meet programmatic needs.	Department Chairs Graduate Coordinators Associate Dean
<b>Action #5:</b>	<b>Metric</b>	<b>Champion</b>
Identify roadblocks to program growth and develop short-term and long-term plans to address roadblocks.	Measures of academic strength & weaknesses will be assessed (e.g., fte, faculty:student ratio, graduation rates).	Department Chairs Graduate Coordinators Associate Dean

**Strategy #2: Enhance undergraduate programs.**

<b>Action #1:</b>	<b>Metric</b>	<b>Champion</b>
Assess and develop infrastructure directed towards supporting undergraduate programs.	Baseline measures of resources (e.g., space, funding, faculty lines, professional lines, administrative assistant) will be compiled.  Pro staff role will be evaluated and redirected to better meet programmatic needs.	Department Chairs Program Directors Associate Dean
<b>Action #2:</b>	<b>Metric</b>	<b>Champion</b>
Identify roadblocks to program growth and develop short-term and long-term plans to address roadblocks.	Measures of academic strength & weaknesses will be assessed (e.g., fte, faculty:student ratio, graduation rates).	Program Directors Department Chairs Associate Dean
<b>Action #3:</b>	<b>Metric</b>	<b>Champion</b>
Assess and develop the ability of programs to graduate students that fill a professional gap in the community.	Measures of community need for students completing programs will be obtained.	Associate Dean Program Directors Department Chairs
<b>Action #3:</b>	<b>Metric</b>	<b>Champion</b>
Assess and develop the ability of undergraduate programs to create strong applicants for graduate programs.	Assess the number of undergraduate students entering graduate programs.	Associate Dean Department Chairs
<b>Action #4:</b>	<b>Metric</b>	<b>Champion</b>
Support and encourage faculty who can contribute to collaborative undergraduate degree programs.	Identify courses that could be taught between units.	Associate Dean Department Chairs

**GOAL #3: Become known in UNLV and southern Nevada for community service.**

**Strategy #1: Develop fee-for-service programs that support department / school missions.**

<b>Action #1:</b>	<b>Metric</b>	<b>Champion</b>
Develop a business plan for operating a self sustaining fee-for-service programs (e.g., radioanalytical service laboratory, fitness assessment).	Write the business plan and initiate implementation of this plan.	Dean Associate Dean
<b>Action #2:</b>	<b>Metric</b>	<b>Champion</b>
Develop methods for gaining reimbursements for services provided.	Funding brought in through fee-for-service programs.	Dean Associate Dean
<b>Action #3:</b>	<b>Metric</b>	<b>Champion</b>
Integrate the activities of fee-for-service programs into the ongoing research efforts of the faculty.	Manuscripts published and grant applications submitted that are linked to fee for service programs.	Dean Associate Dean Department Chairs

**Strategy #2: Encourage and support faculty to be involved in the community and their individual professional organizations.**

<b>Action #1:</b>	<b>Metric</b>	<b>Champion</b>
Reward faculty for participation on national level professional work (e.g., provide travel monies when possible).	Number of faculty involvement in national / international committees.	Department Chairs
<b>Action #2:</b>	<b>Metric</b>	<b>Champion</b>
Produce a marketing strategy with the intent to contact community based agencies and provide expertise from the faculty and graduate students to assist the community agencies.	Become directly involved with 3 or more community agencies where our expertise can be demonstrated and appreciated.	Dean of AHS and Department Chairs
<b>Action #3:</b>	<b>Metric</b>	<b>Champion</b>
Develop a plan to establish the Golding Center for movement.	Plan will be developed and shared with faculty/staff and key community members.	Dean, Associate Dean and Development Officer.